

SLOUGH BOROUGH COUNCIL

REPORT TO: Overview and Scrutiny Committee

DATE: 10th September 2020

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WARD(S): All

PART I

COMMENT & CONSIDERATION

CAPITAL MONITORING REPORT AT 30TH JUNE 2020

1 Purpose of Report

To provide a summary of spend against capital budgets for the 2020-21 financial year, as at the end of June 2019 on a consolidated and directorate basis.

2 Recommendation(s)/Proposed Action

The Overview and Scrutiny Committee is requested to consider the report.

3 The Slough Joint Wellbeing Strategy, the JSNA and the Five Year Plan

3.1. Slough Joint Wellbeing Strategy Priorities And Five Year Plan Outcomes

The report indirectly supports all of the strategic priorities and cross cutting themes. The maintenance of good governance within the Council to ensure that it is efficient, effective and economic in everything it does achieve through the improvement of corporate governance and democracy by ensuring effective management practice is in place.

4 Other Implications

(a) Financial: As detailed within the report.

(b) Risk Management

Recommendation from section 2 above	Risks/ Threats/ Opportunities	Current Controls	Using the Risk Management Matrix Score the risk	Future Controls
The Overview and Scrutiny	The Capital strategy	The council will work with	9-	The Council constantly

<p>Committee is requested to note the report and Capital Expenditure of £14.399m in the first quarter of 2020-21 against an approved budget of £172.726mm. This represents 8.34% of the approved budget being spent with a current projection that 73% of the budget will be spent by the end of financial year.</p>	<p>should be both affordable and Prudent It is currently projected that £122.76m additional borrowing will be required to fund the 2020-21 Capital Programme. Extra interest costs can impact on future revenue budgets. If interest rates rise faster than expected interest payable costs could impact on revenue budgets going forward.</p>	<p>its Treasury advisors in order to mitigate interest rate risk and ensure long term borrowing decisions are taken at the most advantageous time.</p>		<p>reviews its exposure to Temporary Borrowing and converts amounts to Longer Term Borrowing when it is deemed prudent and cost effective to do so.</p>
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Risk	Mitigating action	Opportunities
Legal	None	none
Property	None	None
Human Rights	None	None
Health and Safety	None	None
Employment Issues	None	None
Equalities Issues	None	None
Community Support	None	None
Communications	None	None
Community Safety	None	None
Financial	Detailed within the report	None
Timetable for delivery – capital programme delivered under the 80% mark	Monthly review at Capital Strategy Group, Bi-monthly at Strategic Finance Board and quarterly review by Cabinet.	Ability to increase the deliver of capital schemes
Project Capacity	None	None
Other	None	None

(c) Human Rights Act and Other Legal Implications

No specific legal implications arising from this report.

(d) Equalities Impact Assessment

Equalities Impact Assessments will be conducted, if required, for projects contained within the Capital Strategy

5. Consolidated Capital Budgets 2020-21

5.1 The revised approved budgets for 2020-21 represent the budgets approved by Cabinet in February 2020, adjusted for projects subsequently approved at Strategic Finance Board, and underspends on budgets brought forward from 2019-20. The revised budgets were approved at Cabinet in June 2020.

5.2 A summary of the outturn for 2020-21 as at end June 2020 is as follows:

CAPITAL PROGRAMME 2020/2021							
2020 / 2021 BUDGET	Over/Under		Budget	2020/2021	2020/2021	% of	Budget
TO ACTUAL EXPENDITURE/INCOME	Budget	spends plus	2020/2021	Spend to	Variance to	Spent	Committed
	2020/2021	From 19/20	Approved	June 2020	Budget		to date
	£	to be added		£	£	%	
General Fund:							
Adults & Communities	5,766	6,093	11,859	757	(11,102)	6%	2,906
Children, Learning & Skills	7,870	2,583	10,453	1,391	(9,062)	13%	5,997
Place & Development	26,643	796	27,439	594	(26,845)	2%	6,883
Regeneration	101,923	(7,798)	94,125	9,380	(84,745)	10%	83,881
Finance & Resources	4,900	2,892	7,792	305	(7,487)	4%	4,930
	147,102	4,566	151,668	12,427	(139,241)	8%	104,597
Housing Revenue Account:							
Housing Revenue Account	16,813	4,245	21,058	1,972	(19,086)	9%	21,058
Capital Bid Submissions	0			0	0		
	16,813	4,245	21,058	1,972	(19,086)	9%	21,058
Total Expenditure	163,915	8,811	172,726	14,399	(158,327)	8%	125,655

5.3 In the first quarter of the 2020-21 Financial Year, £14.399m or 8.34% of the revised budget of £172.76m has been spent. Spend is traditionally lower in the first quarter of the financial year, but spend is considerably down on the same period in 2019-20 where £43.169m had been spent. Lower spend can be expected due to the current Covid-19 restrictions but is currently projected that £125.655m or 73% of the revised budget will be spent by the end of the financial year. The main items of expenditure are highlighted in the table below.

Scheme	Directorate	Expenditure Quarter 2 (£m)	Comments
James Elliman Homes	Regeneration	2.012	Drawdown to James Elliman Homes to purchase properties for use a temporary accommodation
Old Library Site Hotel Development	Regeneration	6.131	Development of Old Library Site to include two new hotels
Affordable Housing	Housing Revenue Account	1.293	Construction of new Affordable Homes
TOTAL		9.436	

- 5.4 The three projects listed in the table above represent 66% of the expenditure made so far in the first quarter of the 2020-21 financial year.

6 Revised 2019-20 Capital Programme

- 6.1 Any slippage on the 2019-20 Capital Programme can potentially be re-profiled into 2019-20. This will amend the Capital Budget approved by Council in February 2020. The revised budgets are shown as follows:

- Appendix A: Revised General Fund 2020-21 budget
- Appendix B: Revised HRA 2020-21 budget

- 6.2 Appendix C and D shows the re-profiling of the Capital Budget for 2021-24.

- Appendix C: Re-profiled General Fund 2021-24 budget
- Appendix D: Re-profiled HRA 2021-2024 budget

7 Directorate Narrative

Children, Learning and Skills.

- 7.1 The Capital Budget for Children, Learning and Skills is £10.569m an increase of £2.583m on the budget approved in February 2020

- 7.2 In the first three month months of the year £1.3091 has been spent with the largest items of expenditure being £845k for SEN Resources Expansion and £436k for the Secondary School Expansion Scheme.

Places and Development

- 7.3 The budgets for this new Directorate in 2020-21 is now £27.439m and increase of £596k of the budget approved at council in February 2020. Large budgets include £12.883m for the Chalvey Extra care Housing Scheme, £5.283m Fire Risk Assessment Nova House and £3m for the Corporate Headquarters project. In the first two months only £594k has been spent.

Finance and Resources

- 7.4 The revised budget for this Directorate in 2020-21 is £7.792m an increase of £2.892m on the budget approved at cabinet in February 2020. Spend in the first three months of the year was only £305k.

- 7.5 Adults and Communities

The revised budget for this Directorate is now £11.859m an increase of £6.053m on the budget approved in February 2020 at Full Council. Largest project is £5.815m for the Cemetery Expansion and thus far there has only been spend of £757.

Regeneration

- 7.6 The revised budget for this area for 2020-21 is £94.125m. Large budgets include £12.813m for the Mass Rapid Transit Scheme phase 2, £10.543m for Stoke Road

LEP scheme, £20m for the Strategic Acquisition Project and £15.364m for the Development of the Old Library site.

7.7 Thus far £9.380m has been spent of which the largest proportion is £6.131m for the Development of the Old Library Site into two hotels and residential accommodation,

Housing Revenue Account

7.8 The Housing Revenue Account Capital Programme for 2020-21 has a budget of £21.058m and expenditure of £1,972k in the first three months of the financial year including £7.473m for the Affordable Housing Budget.

7.9 Affordable Housing

The Affordable Housing Budget in 2020-21 is £7.473m.. The council has signed a retention agreement with DCLG that allows it to keep the Right to Buys receipts it generates from selling its council dwellings. The agreement commenced on 1st April 2012 and under the agreement, only 30% of right to buy receipts can be used to finance new expenditure on Affordable Housing. Expenditure in the first quarter of 2020-21 was £1.293m.

8 Comments of Other Committees

None

9 Conclusion

The Overview and Scrutiny Committee is requested to note the report and Capital Expenditure of £14.399m in the first quarter of 2020-21 against an approved budget of £172.726m. This represents 8.33% of the approved budget being spent with a current projection that 73% of the budget will be spent by the end of financial year

10 Appendices Attached

- Appendix A: Revised General Fund 2020-21 budget
- Appendix B: Revised HRA 2020-21 budget
- Appendix C: Re-profiled General Fund 2021-2024 budget
- Appendix D: Re-profiled HRA 2021-24 budget

2020-21 Revised Budgets – General Fund

COST CENTRE CODE	EXPENDITURE	Project Officer	Budget 20/21	Adjustments	Revised Budget 20/21	Spend June 2020	Variance	Forecast 20/21
	Adults & Communities		£000s	£000s	£000s	£000s	£000s	£000s
	Adult Social Care Operations							
P331	Care Act: Social Care IT Developments	Martin Elliott	0	383	383	16	(367)	383
P577	Learning Disability Change Programme	Martin Elliott	0	0	1,601	127	(1,474)	1,601
P133	Extra Care Housing	Jane Senior	0	0	0	0	0	0
P195	Autism Capital Grant	G Smith	0	6	6	0	(6)	6
P395	HOLD Capital Project	Martin Elliott	0	0	0	58	58	0
	Communities & Leisure		0	0	0	0	0	0
P107	Repairs to Montem & Ice	A Thomas/P Butler	0	16	16	3	(13)	16
P162/P166	Community Leisure Facilities/Small Capital Neighbourhood Projects	A Hibbert	66	156	222	0	(222)	222
COST CENTRE CODE	EXPENDITURE	Project Officer	Budget 20/21	Adjustments	Revised Budget 20/21	Spend June 2020	Variance	Forecast 20/21

	Communities & Leisure Continued		£000s	£000s	£000s	£000s	£000s	£000s
P141	Langley Leisure Centre	A Hibbert	0	644	644	77	(567)	100
P969	Salt Hill Leisure	A Hibbert	0	915	915	130	(785)	130
P165	Leisure Centre Farnham Road	A Hibbert	0	2,907	2,907	120	(2,787)	120
P164	New Ice	A Hibbert	0	679	679	206	(473)	210
	Regulatory Services		0	0	0	0	0	0
P083	Cemetery Extension	G DeHaan	5,700	115	5,815	28	(5,787)	30
P873	Crematorium Project	G DeHaan	0	24	24	0	(24)	0
P875	CCTV	P Webster	0	110	110	(7)	(117)	50
P198	Allotment Improvement Project	K Gandhi	0	138	138	0	(138)	38
	Total Adults & Communities		5,766	6,093	13,460	757	(12,703)	2,906
	Children's, Learning & Skills Services		0	0	0	0.00	0.00	0
	Schools		0	0	0	0.00	0.00	0
P051	Primary Expansions (Phase 2 for 2011)	T Madden	250	20	270	71	(199)	270
COST CENTRE CODE	EXPENDITURE	Project Officer	Budget 20/21	Adjustments	Revised Budget 20/21	Spend June 2020	Variance	Forecast 20/21
	Schools Cont		£000s	£000s	£000s	£000s	£000s	£000s
P076	Town Hall Conversion	T Madden	0	0	0	0	0	0

P093	Schools Modernisation Programme	T Madden	890	406	1,296	(12)	(1,308)	900
P101	SEN Resources Expansion	T Madden	1,250	650	1,900	845	(1,055)	1,000
P153	Special School Expansion-Primary,Secondary & Post 16	T Madden	3,340	59	3,399	41	(3,358)	999
P095	Secondary Expansion Programme	T Madden	1,800	910	2,710	436	(2,274)	2,510
P783	Schools Devolved Capital	Nick	90	0	90	9	(81)	90
P673	DDA/SENDA access Works	T Madden	0	50	50	0	0	20
P139	323 High St/Haybrook	T Madden	0	45	45	0	0	45
P207	Refurbishment of Wexham House	T Madden	0	65	65	0	0	65
	Early Years & Prevention		0	0	0	0	0	0
P749	Children's Centres Refurbishments	M Jarrett	0	98	98	2	(96)	98
COST CENTRE CODE	EXPENDITURE	Project Officer	Budget 20/21	Adjustments	Revised Budget 20/21	Spend June 2020	Variance	Forecast 20/21
	Early Years & Prevention Continued		£000s	£000s	£000s	£000s	£000s	£000s
P196	Early Years Service Capital Development	M Jarrett	250	280	530	0	(530)	530

	Programme							
P221	Delegation Portal	M Jarrett	0	0	36	0	(36)	36
P222	Children & Families Portal	M Jarrett	0	0	80	0	(80)	80
	Total Children's, Learning & Skills Services		7,870	2,583	10,569	1,391	(8,195)	5,997
	Place and Development							
	Building Management							
P146	Arbour Park Community Sports Facility	J Holtom	0	16	16	0	(16)	16
P191	Fire Risk Assessment Works	J Holtom	0	69	69	0	(69)	69
P193	Purchase of new Corporate HQ	J Holtom	3,000	0	3,000	46	(2,954)	2,000
	Customer Accommodation		0	273	273	0	(273)	0
COST CENTRE CODE	EXPENDITURE	Project Officer	Budget 20/21	Adjustments	Revised Budget 20/21	Spend June 2020	Variance	Forecast 20/21
	Environmental Services		£000s	£000s	£000s	£000s	£000s	£000s
P580	Mayrise Insourcing	R West	0	10	10	0	(10)	10
P581	Domestic Wheeled Bins & Containers	R West	125	41	166	18	(148)	166
P176	Refuse fleet & Grounds Plant	R West	0	86	86	0	(86)	86

	equipment							
P220	Urban Tree Challenge Fund	R West	1,023	(51)	972	7	(965)	972
	Recycling Initiatives	R West	500	0	500	0	(500)	0
	Housing People Services		0	0	0	0	0	0
P005	Housing Renovation Grant	A Maan	0	0	0	0	0	0
P006	Disabled Facilities Grant	C Moone	550	0	550	18	(532)	550
P184	Purchase of 34 Herschel St and 2 Victoria St	C Moone	0	15	15	0	(15)	15
P216	New Housing Management	C Moone	0	1,409	1,409	153	(1,256)	1,409
	Housing Development & Contracts		0	0	0	0	0	0
P194	CPO Reserve	Amir Salarkia	1,645	362	2,007	0	(2,007)	507
COST CENTRE CODE	EXPENDITURE	Project Officer	Budget 20/21	Adjustments	Revised Budget 20/21	Spend June 2020	Variance	Forecast 20/21
	Housing Development & Contracts Continued		£000s	£000s	£000s	£000s	£000s	£000s
P230	Bringing Long Term Empty Property back into Residential uses	C Moone	0	200	200	0	(200)	200
P181	Fire Risk Assessment (Nova House)	J Griffiths	5,000	283	5,283	232	(5,051)	0

P208	Chalvey Extra Care Housing	J Griffiths	14,800	(1,917)	12,883	120	(12,763)	883
	Total Place & Development		26,643	796	27,439	594	(26,845)	6,883
	Regeneration							
	Major Infrastructure projects							
P102	Local Sustainable Transport Fund	S De Cruz	0	188	188	0	(188)	188
P149	A332 Windsor Road Widening Scheme LEP/Other	S De Cruz	0	500	500	5	(495)	500
P192	LTP Implementation Plan	S De Cruz	400	338	738	44	(694)	738
COST CENTRE CODE	EXPENDITURE	Project Officer	Budget 20/21	Adjustments	Revised Budget 20/21	Spend June 2020	Variance	Forecast 20/21
	Major Infrastructure Projects Continued		£000s	£000s	£000s	£000s	£000s	£000s
P160	LED Upgrade	Sing Wai	0	353	353	40	(313)	353
P881	Colnbrook Bypass	Sing Wai	129	0	129	0	(129)	129
P186	Bridge Capital Works	Sing Wai	1,600	48	1,648	0	(1,648)	1,648
P187	Flood Defence Measures SBC/EA Partnership	Sing Wai	0	98	98	0	(98)	98
P209	Zone 1 - Sutton Lane Gyratory	Sing Wai	4,000	909	4,909	27	(4,882)	2,409

	(MRT)							
P210	Zone 2 - Foxborough (MRT)	Sing Wai	3,000	(45)	2,955	(205)	(3,160)	2,955
P211	Zone 3 - Park & Ride (MRT)	Sing Wai	4,000	949	4,949	20	(4,929)	949
P212	Zone 4 - Stoke Road	Sing Wai	8,540	617	9,157	72	(9,085)	2,157
P213	Zone 5 - Slough Station	Sing Wai	1,000	63	1,063	14	(1,049)	1,063
P214	Zone 6 - Wexham	Sing Wai	0	139	139	35	(104)	2,139
P215	Zone 7 - Off Road Cycle Route	Sing Wai	0	184	184	3	(182)	184
COST CENTRE CODE	EXPENDITURE	Project Officer	Budget 20/21	Adjustments	Revised Budget 20/21	Spend June 2020	Variance	Forecast 20/21
	Major Infrastructure Projects Continued		£000s	£000s	£000s	£000s	£000s	£000s
P157	Burnham Station LEP	Misha Byrne	0	323	323	(2)	(325)	323
P053	Langley Station LEP	C Green	0	210	210	93	(117)	210
P579	A4 Cycle	Misha Byrne	0	0	0	(430)	(430)	0
P188	Community Transport Fleet	J Newman	0	183	183	0	(183)	183
P155	Air Quality Monitoring	J Newman	38	74	112	0	(112)	112
P125	Electric Vehicle Network	J Newman	600	138	738	0	(738)	338
P170	Carbon Management-	J Newman	970	(105)	865	(126)	(991)	300

	Fleet Challenge							
P168	Re-fit Programme	J Newman	1,334	(72)	1,262	1	(1,261)	806
P203	Car Club	J Newman	500	98	598	0	(500)	98
	Environmental Initiatives - Match Funding	J Newman	1,000	0	1,000	0	(1,000)	1,000
	Planning & Transport							
P174	Highways Maintenance Annual Programme	K Hothi	524	17	541	0	(541)	541
COST CENTRE CODE	EXPENDITURE	Project Officer	Budget 20/21	Adjustments	Revised Budget 20/21	Spend June 2020	Variance	Forecast 20/21
	Planning & Transport Continued		£000s	£000s	£000s	£000s	£000s	£000s
P111/P728	Major Highways Programmes	K Hothi	1,265	600	1,865	40	(1,825)	1,865
P224	Minor Highway Pavements & Street Improvement		1,000	0	1,000	0	(1,000)	0
	Regeneration Delivery							
P180	Capital Works following Stock Condition Survey (Children's Centre)	A Thomas	2,400	0	2,400	420	(1,980)	1,742
P228	Asbestos Removal (GF)	A Thomas	0	0	1,000	0	(1,000)	1,000
	Regeneration		0	0	0	0	0	0

	Finance & Resources							
	Digital & Strategic IT		0	0	0	0	0	0
P161	Financial System Upgrades	S Nagra	500	0	500	13	(487)	500
COST CENTRE CODE	EXPENDITURE	Project Officer	Budget 20/21	Adjustments	Revised Budget 20/21	Spend June 2020	Variance	Forecast 20/21
	Digital & Strategic IT Continued		£000s	£000s	£000s	£000s	£000s	£000s
P183	Management Information Centre	A Cowen	0	31	31	43	12	45
P084	IT Infrastructure Refresh	S Pallet	3,350	2,016	5,366	55	(5,311)	3,000
	Finance		0	0	0	0	0	0
P871	Community Investment Fund	Various	840	670	1,510	180	(1,330)	1,000
P218	Community Investment Fund-Cabinet	Various	210	175	385	14	(371)	385
			0	0	0	0	0	0
	Total Finance & Resources		4,900	2,892	7,792	305	(7,487)	4,930
			0	0	0	0	0	0
	TOTAL GENERAL FUND CAPITAL		147,102	4,566	121,085	12,427	(107,726)	104,597

Revised Budgets 2020-21 HRA

Capital Code	EXPENDITURE	Budget 20/21	Carry Forward	Revised Budget 20/21	Spend June 2020	Variance	Forecast 20/21
		£000s	£000s	£000s	£000s	£000s	£000s
	RMI Capital Programme						
P407	Commissioning of Repairs Maintenance and Investment Contract	0	0	0	2	2	
P408	Brooms & Poplar Fire Compliance Upgrade Works	0	0	0	0	0	
P409	Boiler Replacement and heating	500	418	918	76	(842)	
P413	Kitchen & Bathroom Replacement	700	0	700	0	(700)	
P415	Electrical Systems	120	0	120	(61)	(181)	
P419	Garage & Environmental Improvements	2,000	0	2,000	0	(2,000)	
P431	FRA & Asbestos Removal Works (bring forward £3m years 6/7)	0	0	0	7	7	
P434	RMI Client Team Project Management	0	0	0	0	0	
P436	De-Designated Refurbishment	0	0	0	0	0	
P547	Major Aids & Adaptations	250	0	250	28	(222)	
	Planned Maintenance Capital	0	0	0	0	0	
P405	Tower and Ashbourne	0	693	693	335	(358)	

Capital Code	EXPENDITURE	Budget 20/21	Carry Forward	Revised Budget 20/21	Spend June 2020	Variance	Forecast 20/21
		£000s	£000s	£000s	£000s	£000s	£000s
P412	Windows and Door Replacement	700	0	700	(4)	(704)	
P414	Bathroom replacement	0	0	0	0	0	
P416	Additional Establishment Costs	0	0	0	0	0	
P417	Roof Replacement	0	0	0	0	0	
P418	Structural	0	0	0	1	1	
P422	Security & Controlled Entry Modernisation	483	0	483	93	(390)	
P433	Capitalised voids	60	0	60	5	(55)	
P432	RMI Remodelling and Investment	4,000	3,661	7,661	194	(7,467)	
P435	Rochford Hostel	0	0	0	4	4	
	Affordable Homes	0	0	0	0	0	
P575	Affordable Homes	8,000	(527)	7,473	1,293	(6,180)	
	Total Housing Revenue Account CAPITAL BUDGET	16,813	4,245	21,058	1,972	(19,088)	

	Continued							
P093	Schools Modernisation	890	406	1,296	600	600	200	2,696
P101	SEN Resources Expansion	1,250	650	1,900	250	250	250	2,650
P783	Schools Devolved Capital	90		90	80	80	80	330
P673	DDA/SENDA Access Works		50	50				50
P139	323 High St/Haybrook		50	50				50
P153	Special School Expansion	3,340	59	3,399	9,150	1,600		14,149
P095	Secondary Expansion Programme	1,800	910	2,710			2,000	4,710
P207	Refurbishment of Wexham House		65	65				65
	Total Schools	7,620	2,210	9,830	10,180	2,530	2,530	25,070
	Total Children, Learning & Skills	7,870	2,704	10,574	10,430	2,780	2,530	26,314
Cost Centre	Scheme Name	20-21 Approved	Amendment/CFWD	20-21 Revised	21-22 Revised	22-23 Revised	23-24 Revised	Total 2020-24
	Place & Development	£'000	£'000	£'000	£'000	£'000	£'000	£'000
	Environmental Services							

P580	Mayrise Insourcing		10	10				10
P176	Refuse fleet & Grounds Plant equipment		86	86				86
P581	Domestic Wheeled Bins & Containers	125	41	166	125	125	125	541
P219	Urban Tree Challenge Fund	1,023	(51)	972				972
P177	Recycling Initiatives	500		500	500			1,000
	Total Environmental Services	1,648	86	1,734	625	125	125	2,609
	Housing People Services							
P006	Disabled Facilities Grant	550		550	550	550	550	2,200
P184	Refurbishment 2 Victoria St and 34 Herschel St		15	15				15
P216	Housing Management Procurement		809	809				809
Cost Centre	Scheme Name	20-21 Approved	Amendment/CFWD	20-21 Revised	21-22 Revised	22-23 Revised	23-24 Revised	Total 2020-24
		£000s	£000s	£000s	£000s	£000s	£000s	£000s
	Total Housing People Services	550	824	1,374	550	550	550	3,024
	Housing Development & Contracts							

P194	Compulsory Purchase Order Reserve	1,645	362	2,007				2,007
P181	Nova House Capital Loan	5,000	283	5,283				5,283
P208	Chalvey Extra Care Housing	14,800	(1,917)	12,883				12,883
	Total Housing Development & Contracts	21,445	(1,272)	20,173	0	0	0	20,173
	Building Management							
P146	Arbour Park Community Sports Facility		16	16				16
P191	Fire Risk Assessment Works		69	69				69
P193	Purchase new Corporate HQ	3,000		3,000				3,000
	Customer & Accommodation		273	273				273
	Total Building Management	3,000	85	3,358				3,358
Cost Centre	Scheme Name	20-21 Approved	Amendment/CFWD	20-21 Revised	21-22 Revised	22-23 Revised	23-24 Revised	Total 2020-24
		£000s	£000s	£000s	£000s	£000s	£000s	£000s
	Total Place & Development	26,643	(277)	26,639	1,175	675	675	29,164
	Finance & Resources							
	Digital & Strategic IT							
P145/P161	Financial Systems Upgrade	500		500				500

P084	IT Infrastructure Refresh	3,350	1,637	4,987	350	350	350	6,037
P183	Management Information Centre		31	31				31
	Total Digital & Strategic IT	3,850	1,668	5,518	350	350	350	6,568
	Finance							
P871	Community Investment Fund	1,050	670	1,720	1,050	1,050	1,050	4,870
	Total Finance	1,050	670	1,720	1,050	1,050	1,050	4,870
	Total Finance & Resources	4,900	2,338	7,238	1,400	1,400	1,400	11,438
	Adults and Communities							
	Adult Social Care Operations							
Cost Centre	Scheme Name	20-21 Approved	Amendment/CFWD	20-21 Revised	21-22 Revised	22-23 Revised	23-24 Revised	Total 2020-24
	Adult Social Care Operations Continued	£000s	£000s	£000s	£000s	£000s	£000s	£000s
P331	Social Care IT Developments		383	383				383
P577	Learning Disability Change Programme		1,601	1,601				1,601
P133	Extra Care Housing			0			1,844	1,844

P195	Autism Capital Grant		6	6				6
	Total Adult Social Care Operations	0	1,990	1,990	0	0	1,844	3,834
	Regulatory Services							
P083	Cemetery Extension	5,700	115	5,815	2,000	2,000	1,233	11,048
P873	Crematorium Project		24	24				24
P198	Allotments Improvement Project		138	138				138
P875	CCTV		110	110				110
	Total Regulatory Services	5,700	387	6,087	2,000	2,000	1,233	11,320
Cost Centre	Scheme Name	20-21 Approved	Amendment/CFWD	20-21 Revised	21-22 Revised	22-23 Revised	23-24 Revised	Total 2020-24
	Communities & Leisure	£000s	£000s	£000s	£000s	£000s	£000s	£000s
P107	Repairs to Montem		16	16				16
P162	Community Leisure Facilities	66	156	222				222
P141	Langley Leisure Centre		644	644				644
P969	Salt Hill Leisure		915	915				915
P165	Leisure Centre Farnham Road		2,907	2,907				2,907
P164	New Ice		679	679				679
	Total Communities & Leisure	66	5,317	5,383				5,383

	Total Adults & Communities	5,766	7,694	13,460	2,000	2,000	3,077	20,537
	Regeneration							
	Regeneration Development							
P204	Hub Development	5,000	72	5,072	5,000	5,000		15,072
	Youth Hub	5,000		5,000				5,000
P127	Demolition Montem/TVU Site	1,950		1,950				1,950
P171	Slough Basin		50	50				50
P135	Plymouth Road		105	105				105
Cost Centre	Scheme Name	20-21 Approved	Amendment/CFWD	20-21 Revised	21-22 Revised	22-23 Revised	23-24 Revised	Total 2020-24
	Regeneration Development Continued	£000s	£000s	£000s	£000s	£000s	£000s	£000s
P172	TVU development	4,000	122	4,122				4,122
P156	Strategic Acquisition fund	20,000		20,000				20,000
P159	Hotel development	20,673	(5,309)	15,364				15,364
P206	Refurbishment 32 Chalvey Road East		65	65				65
P178	Lease surrender Serena Hall			0				0
P179	James Elliman Homes	13,000	(3,000)	10,000	16,600			26,600
P056	Slough Dog Recreation Area			0				0

	Total Regeneration Development	69,623	(7,895)	61,728	21,600	5,000	0	88,328
	Regeneration Delivery							
P180	Capital works following Stock Condition Survey	2,400		2,400	2,400	2,400		7,200
	Total Regeneration Delivery	2,400	0	2,400	2,400	2,400		7,200
Cost Centre	Scheme Name	20-21 Approved	Amendment/ CFWD	20-21 Revised	21-22 Revised	22-23 Revised	23-24 Revised	Total 2020-24
	Planning & Transport	£000s	£000s	£000s	£000s	£000s	£000s	£000s
P174/ P111	Highways Maintenance Programme	1,289	600	1,889	1,289	1,289	1,289	5,756
	Highways & Payments Improvements	1,000		1,000	500	500	500	2,500
P728	Highway Reconfigure & Resurface	500	17	517	500	500	500	2,017
	Total Planning & Transport	2,789	617	3,406	2,289	2,289	2,289	10,273
	Major Infrastructure Projects							
P102	Local Sustainable Transport Fund		188	188				188
P149/P098	A332 Windsor Road Widening Scheme LEP		500	500				500

P192	LTP Implementation Plan	400	338	738				738
P160	LED Upgrade		353	353				353
P881	Colnbrook Bypass	129		129				129
P186	Bridge Capital Works	1,600	48	1,648				1,648
P201	Stoke Road LEP	9,540	1,002	10,542				10,542
Cost Centre	Scheme Name	20-21 Approved	Amendment/CFWD	20-21 Revised	21-22 Revised	22-23 Revised	23-24 Revised	Total 2020-24
	Planning & Transport	£000s	£000s	£000s	£000s	£000s	£000s	£000s
P202	MRT Phase 2 LEP	11,000	1,813	12,813				12,813
P157	Burnham Station LEP		323	323				323
P053	Langley Station LEP			0				0
P579	A4 Cycle			0				0
P188	Community Transport Fleet		183	183				183
	Total Major Infrastructure Projects	22,669	4,748	27,417	0	0	0	27,417
	Environmental Quality & Land Charges							
P155	Air Quality Monitoring	38	74	112				112
P125	Electric Vehicle Network	600	138	738	400	200		1,338
P170	Carbon Management-Fleet Challenge	970	(105)	865				865
P168	Re-fit	1,334	972	2,306	500			2,806

	Programme							
P203	Car Club	500	98	598	100	100		798
	Environmental Initiatives-match funding	1,000		1,000	500			1,500
Cost Centre	Scheme Name	20-21 Approved	Amendment/ CFWD	20-21 Revised	21-22 Revised	22-23 Revised	23-24 Revised	Total 2020-24
		£000s	£000s	£000s	£000s	£000s	£000s	£000s
	Total Environmental Quality & Land Charges	4,442	1,177	5,619	1,500	300	0	7,419
	Total Regeneration	101,923	(1,353)	100,570	27,789	9,989	2,289	140,637
	TOTAL	147,102	11,106	158,481	42,794	16,844	9,971	228,090
	FUNDING							
	Grant Funded	33,816		36,631	8,995	4,398	1,525	51,549
	Borrowing	110,286		118,850	30,799	9,446	6,446	165,541
	Section 106	3,000		3,000	3,000	3,000	2,000	11,000
	Total	147,102		158,481	42,794	16,844	9,971	228,090

Appendix D

Cost Centre	Scheme name	20-21 Approved	Amendment/CFWD	20-21 revision	21-22 revision	22-23 revision	23-24 revision	Total 20-24
	Housing Revenue Account	£000s	£000s	£000s	£000s	£000s	£000s	£000s
	RMI - Capital Programme							
P419	Garage Sites	2,000		2,000	2,000	2,000	2,000	10,000
P409	Boiler Replacement	500	418	918	500	500	330	3,166
P408	Broom & Poplar Fire Compliance Upgrade Works			0				
	Budget Virement from HRA Projects for Broome & Poplar			0				
P413	Kitchen & Bathrooms	700		700	700	700	700	3,500
P417	Roofing	0		0	0	0	615	615
P416	Additional Prelims			0				
P431	FRA & Asbestos Removal Works (bring forward £3m years 6/7)			0				0
P415	Re-Wiring/Consumer Units	120		120	120	120	120	600
Cost Centre	Scheme name	20-21 Approved	Amendment/CFWD	20-21 revision	21-22 revision	22-23 revision	23-24 revision	Total 20-24
	Housing Revenue Account	£000s	£000s	£000s	£000s	£000s	£000s	£000s
P436	De-Designated			0				

	Refurbishment							
P547	Major Aids & Adaptations	250		250	250	250	324	1,324
P412	Windows and Door Replacement	700		700	700	700	700	3,500
P422	Security & Controlled Entry Modernisation	483		483	493	493	0	1,952
P433	Capitalised VOIDS	60		60	60	60	60	300
P406	Stock Condition Survey			0				
P405	Tower and Ashbourne		693	693				
P432	RMI Remodelling and Investment	4,000	3,661	7,661				15,322
	Total Planned Maintenance - Capital	8,813	4,772	13,585	4,823	4,823	4,849	40,279
	Other							
P575	Affordable Homes	8,000		8,000	11,017			27,017
	Total Other	8,000		8,000	11,017	0	0	27,017
	TOTAL	16,813	4,772	21,585	15,840	4,823	4,849	47,097
	Funding							
	RCCO	(1,500)		(1,500)	(1,000)	(1,000)	(1,000)	(4,500)
	Capital Receipts	(2,400)	0	(2,400)	(3,305)	0	0	(5,705)
	Major Repairs Reserve	(8,922)	(4,772)	(13,694)	(1,535)	(3,823)	(3,849)	(22,901)
	Borrowing	(3,991)		(3,991)	(10,000)			(13,991)